

Legislative Oversight Committee

4/19/17

Responses to question submitted by the Legislative Oversight Subcommittee Chair on April 19, 2017.

Item 1: Audits Related to Fines and Fees

The question is how the Academy could utilize the \$250,000 currently withheld by the State Treasurer to perform audits related to fines and fees, if the Academy were to take on this responsibility?

Problem Statement: Over the past seven years the Academy has seen a significant drop in the amount of funding received from fines and fees money through the State Treasurer's Office. The reason or reasons for this decline have been speculative but the lack of audit information has made it difficult to pin point the cause of the decline.

Response to inquiry:

- Within each of the SC Codes that address the collection of fines and fees pursuant to Title 14-1-206, 14-1-207, and 14-1-208 there is a requirement that each judicial entity represented in these codes conduct an annual self-audit or review of:
 - all fines collected
 - all assessments collected
 - the amount of fines retained by the county or municipal treasurer
 - the amount of assessment retained by the county or municipal treasurer
 - the amount of fines and assessments remitted to the State Treasurer pursuant to this section
 - the total funds, by source, allocated to victim services activities, how those funds were expended, and any balances carried forward.
- Each of the judicial entities represented (general sessions, family court, magistrates, and municipal courts) are required to provide this information to the State Treasurer's Office.
- There are other agencies affected by this funding source as well. These agencies and or programs are listed below by code and judicial entity:
 - 14-1-206 General Session and Family Courts
 - 42.08% Shock and Incarceration Program
 - 14.74% Law Enforcement Training Council (Academy)
 - .45% Department of Public Safety
 - 14.46% Office of Indigent Defense
 - 11.83% State Office of Victim Assistance
 - 15.39% General Fund
 - .89% Office of the Attorney General
 - .16% Office of the State Treasurer
 - 14-1-207 Magistrate's Courts
 - 32.36% Shock Incarceration Program
 - 20.72% Law Enforcement Training Council (Academy)
 - .60% Department of Public Safety

- 18.82% State Office of Victim Assistance
 - 15.93% General Fund
 - 10.49% Office of Indigent Defense
 - .92% Office of the Attorney General
 - .16% Office of the Treasurer
- 14-1-208 Municipal Courts
 - 14.04% Shock and Incarceration Program
 - 13.89% Law Enforcement Training Council (Academy)
 - .36% Department of Public Safety
 - 10.38% State Office of Victim Assistance
 - 11.53% General Fund
 - 10.56% Office of Indigent Defense
 - .89% Department of Mental Health
 - .54% Office of the Attorney General
 - 9.16% Department of Public Safety
 - 1.31% SLED
 - 13.61% Governor's Task Force on Litter
 - 13.61% Department of Juvenile Justice
 - .12% Office of the State Treasurer
- There is also authorization in each of the codes for money to be removed at the local level by the county or city treasurer and remitted to either the county or the municipality from the initial assessment (107.5% of the fine imposed) before the money is sent to the State Treasurer. These percentages are listed below:
 - 14-1-206 – 35.35% County (General Sessions, Family Court)
 - 14-1-207 – 11.16% County (Magistrates)
 - 14-1-208 – 11.16% Municipal (City Courts)
- Auditing authority for these funds is found in Section 14-1-210 SC Code of Laws. This section of law places the responsibility of conducting audits on the State Auditor requiring random periodic audits of county and municipal treasurers and clerks of court to determine if mandated fees are collected and remitted for these sections of the law. Additionally there is a training component in sub-section D that addresses annual training on the collection and distribution processes in order to ensure that those individuals who are responsible are adequately trained and capable to carry out their duties. The State Treasurer and the South Carolina Court Administration are responsible for this training by law.

The \$250,000 identified as being dedicated for the purpose of conducting audits comes by way of the following provisions in the 14-1-210. The State Treasurer is directed to transfer the first \$10, 900 received from General Sessions remittance, the first \$136,000 received from Magistrates and the first \$102,500 from municipal courts for this purpose. The aforementioned training is also funded with the initial money collected at the beginning of the fiscal year with \$2,000 from General Sessions, \$5,000 from Magistrates and \$3,000 from Municipal monies.

When determining if the Academy should embark upon accepting the responsibility for conducting the audit process for the fines and fees collected under these codes we respectfully ask the Legislative Oversight Sub-Committee to consider the following.

- Audits should be conducted by an independent source and not by someone who stands to benefit from the audit in question.
- A viable audit process already exists within the law. Questions such as, if counties or municipalities are remitting monies correctly and accurately or why funds are decreasing should be addressed to those responsible for the process. The Academy receives monthly reports from the State Treasurer's office which show the total collections and the Academy's percentage for each month by the counties and municipalities. Using this information the State Auditor's office should be able to investigate and determine where monies are dropping or if individual counties or municipalities are not paying. Furthermore, the state auditors should be able to determine if fewer tickets are being written or if judges are not collecting the 107.5% fees by focusing on these potential issues.
- Since the Academy is not the only agency receiving funding from these codes the State Treasurer in conjunction with the State Auditor can help resolve this issue for all.
- The Academy's primary mission is to train and certify law enforcement personnel. The State Treasurer and the State Auditor have people who are better trained and prepared to ensure monies owed the State are being collected.
- Utilizing the required annual audits that are supposed to be sent to the State Treasurer's office the State Auditor might be able to identify a pattern or trend to explain the drop in funds.

After examining the State salary ranges for auditors and considering fringes, travel cost, and per-diem the Academy would be able to hire 2 auditors and cover travel and expenses for the \$250,000. The current reports received from the State Treasures Office Indicate that there are 203 individual municipal agencies and 46 counties reporting through this system for a total of 249 and an unknown number of individual magistrate courts within each county. Just given the known number of 249 it is estimated that approximately 48 audits could be conducted per year, considering the necessary pre-work and post work that would need to be accomplished with each audit. Additionally, the auditors would need access to the annual reports and monthly reporting requirements currently in use by the State Treasurer's office. This would definitely have a significant impact on the Academy's current operational focus.

Item 2: Personnel Change in Status Reports (PCS)

The questions concerning this issue are:

Q.1 Why is there a separate hiring form for E-911 personnel?

Q.2 Are there any statistics the agency regularly uses from the PCS reports?

Q.3 Can the Academy provide information on the number of individuals hired, separating, and reasons for separations from law enforcement agencies within South Carolina?

Response:

Q.1 The reason there is a separate form of hire for E-911 (Class4) personnel is because the hiring information required for Class 1, Class 2, and Class 3 personnel are different from the information needed for Class 4. After looking at this issue the certification unit will revisit this issue and determine if it is possible to devise a PCS form that can encompass all the Classes.

Q.2 The Academy constantly receives request, primarily FOIAs from the media, about personnel who have departed and/or joined an agency. Sometimes the inquiries are related to individuals and other times the request include all personnel from an agency generally over a period of time. Agencies have asked for gain and loss information as well. We have received request which included the entire State and others have focused on regions of the State. Generally the use of this information is to answer questions or concerns raised by others. This information has also been used by Academy personnel to examine gain to loss ratios for reports to forecast force replacement needs.

Q.3 Yes, the ACADIS system enables the Academy to track and report, upon request, such information.

Employee Separations

Fiscal Year 13 through Fiscal year 17

<u>All Separations - By Position</u>	<u># Separated</u>	<u>% of Total</u>
ACCOUNTANT/FISCAL ANALYST	1	1.35%
ACCOUNTING/FISCAL ANALYST I	1	1.35%
ACCOUNTING/FISCAL MANAGER II	1	1.35%
ADMINISTRATIVE ASSISTANT	1	1.35%
ADMINISTRATIVE COORDINATOR I	4	5.41%
AGENCY HEAD	1	1.35%
ATTORNEY III	4	5.41%
BENEFITS COUNSELOR II	1	1.35%
ENG/ASSOC ENG II	1	1.35%
FOOD SERVICE SPECIALIST III	4	5.41%
FOOD SERVICE SPECIALIST IV	1	1.35%
HUMAN RESOURCES DIRECTOR I	1	1.35%
HUMAN RESOURCES SPECIALIST	1	1.35%
INFORMATION TECHNOLOGY MGR I	1	1.35%
INSTRUCTOR/TRAINING COORDINATOR II	20	27.03%
INVESTIGATOR IV	1	1.35%
LAUNDRY MANAGER	4	5.41%
MECHANIC III	2	2.70%
PROCUREMENT MANAGER I	1	1.35%
PRODUCTION MANAGER III	1	1.35%
PROGRAM ASSISTANT	4	5.41%
PROGRAM COORDINATOR I	2	2.70%
PROGRAM MANAGER II	1	1.35%
REGISTERED NURSE II	1	1.35%
SENIOR IT CONSULTANT	1	1.35%
TRADES SPECIALIST I V	1	1.35%
TRADES SPECIALIST IV	1	1.35%
TRADES SPECIALIST V	2	2.70%
TRAINING & DEVELOPMENT DIR I	2	2.70%
TRAINING & DEVELOPMENT DIR II	7	9.46%
Total	74	100.00%

<u>All Positions - Length of Time at Agency</u>	<u># Separated</u>	<u>% of Total</u>
Less than 1 year	14	18.92%
Less than 5 years	25	33.78%
5-10 years	20	27.03%
More than 10 years	15	20.27%
Total	74	

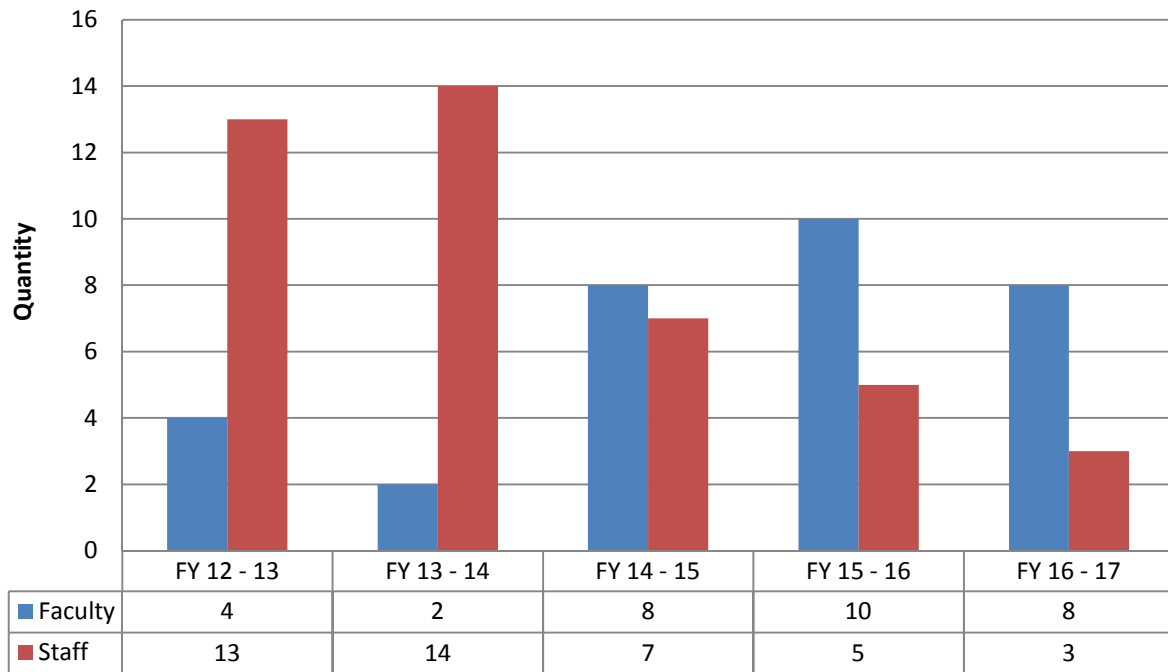
<u>All Positions - By Reason for Separation</u>	<u># Separated</u>	<u>% of Total</u>
Deceased	2	2.70%
Diff Job/Diff State Agency	2	2.70%
Dismissal - Conduct	7	9.46%
Employed Outside State Gov	1	1.35%
Employee-Inmate Relation	1	1.35%
Leave to work at another Law Enforcement Entity	2	2.70%
Leave to work at another Law Enforcement Entity or State Agency	25	33.78%
Leave to work at another Law Enforcement Entity Out of State	1	1.35%
Personal	3	4.05%
Personal - Relocated	1	1.35%
Resign	7	9.46%
Resign - Medical	2	2.70%
Retire	19	25.68%
Teach - School District	1	1.35%
Grand Total	74	100.00%

<u>Instructor/Training Coordinator II - By Reason for Separation</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>	<u>Total</u>
Diff Job/Diff State Agency		1				1
Dismissal - Conduct				2		2
Leave to work at another Law Enforcement Entity			2			2
Leave to work at another Law Enforcement Entity or State Agency	1		3	2	3	9
Leave to work at another Law Enforcement Entity Out of State			1			1
Personal	1					1
Resign	1		1		1	3
Teach - School District	1					1
Total	4	1	7	4	4	20

<u>Training & Development Director II - By Reason for Separation</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>	<u>Total</u>
Deceased				1		1
Leave to work at another Law Enforcement Entity or State Agency			1		2	3
Retire		1		1		2
Resign				1		1
Total	0	1	1	3	2	7

<u>Faculty v. Staff</u>	<u># Separated</u>	<u>% of Total</u>
Faculty	32	43.24%
Staff	42	56.76%
Total	74	100.00%

Employee Separation July 2012 - April 2017



This Separation Report does not include Retirees who returned to work after 30 - 45 days

Year	Faculty	Staff	Total
FY 12 - 13	4	13	17
FY 13 - 14	2	14	16
FY 14 - 15	8	7	15
FY 15 - 16	10	5	15
FY 16 - 17	8	3	11

SEPARATIONS
July 2012 - June 2013

#	Separation Date	Hire Date	Position Title	Reason	Instructor Salary at Separation
1	7/1/2012	11/2/2006	ACCOUNTING/FISCAL MANAGER II	Transf to state agency	
2	7/27/2012	6/4/2012	PROGRAM MANAGER II	Retirement	
3	8/10/2012	11/17/2007	INSTRUCTOR/TNG COORDINATOR II	Teach - School District	\$44,439
4	8/31/2012	11/2/2010	MECHANIC III	Transfer to state agency	
5	9/28/2012	10/17/2011	FOOD SERVICE SPECIALIST III	Deceased	
6	10/1/2012	2/13/2012	BENEFITS COUNSELOR II	Transfer to state agency	
7	11/5/2012	11/2/2012	FOOD SERVICE SPECIALIST III	Dismissal- Conduct	
8	12/7/2012	3/17/2011	ACCOUNTING/FISCAL ANALYST I	Transfer to state agency	
9	12/28/2012	11/7/2012	INSTRUCTOR/TNG COORDINATOR II	Chief Position - Williamston	\$43,739
10	1/4/2013	6/2/2011	LAUNDRY MANAGER	Resign	
11	3/18/2013	11/2/2012	FOOD SERVICE SPECIALIST III	Employee-Inmate Relation	
12	3/20/2013	6/17/2011	TRADES SPECIALIST I V	Resign	
13	4/1/2013	10/1/2012	MECHANIC III	Dismissal- Conduct	
14	4/22/2013	12/2/2011	INSTRUCTOR/TRNG COORDINATOR II	Resign	\$44,290
15	5/6/2013	9/4/2007	ADMINISTRATIVE ASSISTANT	Retirement	
16	5/9/2013	7/2/2010	INSTRUCTOR/TRAINING COORDIANTOR II	Personal	\$42,173
17	6/26/2013	4/17/1990	PRODUCTION MANAGER III	Retirement	

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SEPARATIONS
July 2013 - June 2014

#	Separation Date	Hire Date	Position Title	Reason	Instructor Salary at Separation
1	7/1/2013	11/8/2010	ACCOUNTANT/FISCAL ANALYST	Transfer to state Agency	
2	8/21/2013	4/2/2013	LAUNDRY MANAGER	Retirement	
3	8/30/2013	4/2/1998	ENG/ASSOC ENG II	Retirement	
4	10/6/2013	2/17/2007	PROCUREMENT MANAGER I	Transfer to state Agency	
5	11/15/2013	5/17/2007	INFORMATION TECHNOLOGY MGR I	Employed Outside State Gov	
6	1/1/2014	5/4/2009	ATTORNEY III	Personal - Relocated	
7	1/31/2014	7/27/1987	TRADES SPECIALIST V	Retirement	
8	2/28/2014	7/9/1992	ADMINISTRATIVE COORDINATOR I	Retirement	
9	3/7/2014	9/2/2010	INSTRUCTOR/TRAINING COORDINATOR II	Diff Job/Diff State Agency	\$41,200
10	3/17/2014	1/20/2010	LAUNDRY MANAGER	Dismissal- Conduct	
11	3/18/2014	3/17/2014	REGISTERED NURSE II	Dismissal- Conduct	
12	3/31/2014	7/17/2000	PROGRAM COORDINATOR I	Retirement	
13	5/1/2014	5/2/2003	TRAINING & DEVELOPMENT DIR II	Retirement	\$51,164
14	5/6/2014	5/2/2014	LAUNDRY MANAGER	Dismissal- Conduct	
15	5/9/2014	10/2/2006	PROGRAM ASSISTANT	Diff Job/Diff State Agency	
16	5/9/2014	2/19/2008	TRADES SPECIALIST V	Personal	

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SEPARATIONS
July 2014 - June 2015

#	Separation Date	Hire Date	Position Title	Reason	Instructor Salary at Separation
1	7/1/2014	11/17/2011	INSTRUCTOR/TNG COORDINATOR II	State Agency - LE	\$45,175
2	8/20/2014	6/2/2011	INSTRUCTOR/TNG COORDINATOR II	Columbia PD - LE	\$42,024
3	9/30/2014	1/2/2013	TRADES SPECIALIST IV	Retirement	
4	10/17/2014	11/19/2007	TRAINING & DEVELOPMENT DIR II	Richland Co SD - LE	\$48,389
5	10/31/2014	5/18/1987	PROGRAM COORDINATOR I	Retirement	
6	11/1/2014	1/2/2008	INSTRUCTOR/TNG COORDINATOR II	Diff Job/Diff State Agency	\$44,565
7	12/12/2014	7/17/2013	INSTRUCTOR/TNG COORDINATOR II	SLED	\$40,800
8	12/31/2014	6/2/1998	FOOD SERVICE SPECIALIST IV	Retirement	
9	12/31/2014	2/2/1987	ADMINISTRATIVE COORDINATOR I	Retirement	
10	2/17/2015	9/17/2008	PROGRAM ASSISTANT	Personal	
11	3/16/2015	4/2/2008	INSTRUCTOR/TNG COORDINATOR II	LE- Out of State	\$45,626
12	4/3/2015	10/3/1984	PROGRAM ASSISTANT	Retirement	
13	4/17/2015	1/2/2015	INSTRUCTOR/TNG COORDINATOR II	Resigned	\$40,000
14	4/22/2015	7/31/1983	PROGRAM ASSISTANT	Retirement	
15	5/1/2015	2/19/2013	INSTRUCTOR/TNG COORDINATOR II	SLED	\$40,800

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SEPARATIONS
July 2015 - June 2016

#	Separation Date	Hire Date	Position Title	Reason	Instructor Salary at Separation
1	7/1/2015	2/17/2008	ATTORNEY III	Transf state agency	\$66,764
2	7/10/2015	2/3/2014	TRAINING & DEVELOPMENT DIRECTOR II	Resigned	\$67,748
3	7/16/2015	10/2/2013	FOOD SERVICE SPECIALIST III	Resigned	
4	8/4/2015	8/20/1989	TRAINING & DEVELOPMENT DIR II	Deceased	\$51,919
5	9/16/2015	11/12/2012	HUMAN RESOURCES SPECIALIST	Transf state agency	
6	11/2/2015	1/2/2015	INSTRUCTOR/TNG COORDINATOR II	Transf state agency	\$41,000
7	12/31/2015	10/17/2006	HUMAN RESOURCES DIRECTOR I	Retirement	
8	2/1/2016	2/18/2014	SENIOR IT CONSULTANT	Transf state agency	
9	3/22/2016	3/17/2015	INSTRUCTOR/TRAINING COORDINATOR II	Dismissal- Conduct	\$43,000
10	3/25/2016	8/17/2010	INSTRUCTOR/TRAINING COORDINATOR II	Columbia PD - LE	\$45,175
11	4/29/2016	2/2/2011	TRAINING & DEVELOPMENT DIR I	Trident Tec - Deputy Chief	\$49,858
12	5/27/2016	12/17/2009	TRAINING & DEVELOPMENT DIR I	Richland Co - LE	\$44,545
13	6/1/2016	5/17/2001	TRAINING & DEVELOPMENT DIR II	Retirement	\$58,906
14	6/24/2016	9/17/2015	INSTRUCTOR/TRAINING COORDINATOR II	Dismissal- Conduct	\$41,300
15	6/30/2016	6/17/2008	AGENCY HEAD	Retirement	

This Separation Report does not include Retirees who returned to work after 30 - 45 days

SEPARATIONS
July 2016 - April 2017

#	Separation Date	Hire Date	Position Title	Reason	Instructor Salary at Separation
1	7/27/2016	1/17/2014	ATTORNEY III	Resigned - Medical	\$51,000
2	7/29/2016	5/4/2009	INSTRUCTOR/TNG COORDINATOR II	Kershaw County - LE	\$43,389
3	10/26/2016	12/3/2007	TRAINING & DEVELOPMENT DIR II	Cayce LE - Deputy Chief	
4	11/1/2016	8/18/2014	INVESTIGATOR IV	State Agency - Inspector General	
5	11/4/2016	9/18/2000	ADMINISTRATIVE COORDINATOR I	Resigned - Medical	
6	11/18/2016	6/2/1999	ADMINISTRATIVE COORDINATOR I	Retirement	
7	12/2/2016	6/17/2015	INSTRUCTOR/TNG COORDINATOR II	Lexington SD - LE	\$43,365
8	3/17/2017	7/18/2016	INSTRUCTOR/TRAINING COORDINATOR II	York Co Solicitor's Office	\$41,300
9	3/31/2017	8/2/2011	TRAINING & DEVELOPMENT DIR II	USC PD - LE	\$51,817
10	4/14/2017	2/2/2011	INSTRUCTOR/TRAINING COORDINATOR II	Resigned - Private	\$46,799
11	4/14/2017	8/17/2015	ATTORNEY III	Social Security Admin	\$51,625

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Basic Law Enforcement	<u>FY2012</u>	<u>FY2013</u>	<u>FY2014</u>	<u>FY2015</u>	<u>FY2016</u>	<u>% change from FY12 to FY16</u>
Number of Instructors when fully staffed	21	21	21	21	21	
# of Class Offerings	16	16	16	16	16	
Max # of Students per Class	70	70	70	70	70	
Total Potential Students per year	1,120	1,120	1,120	1,120	1,120	
Number of Actual Students	830	898	1089	1092	1112	33.98%
Fill %	74.11%	80.18%	97.23%	97.50%	99.29%	
Number of Actual Graduates	684	800	881	875	844	23.39%
Graduation %	82.41%	89.09%	80.90%	80.13%	75.90%	
Days per Class	60	60	60	60	60	
Total Potential Student Days	67,200	67,200	67,200	67,200	67,200	
Cost per Student per Day	\$114	\$111	\$110	\$114	\$120	5.32%
Cost per Student per Class	\$6,813	\$6,646	\$6,599	\$6,832	\$7,176	5.32%
Cost per Class	\$476,928	\$465,225	\$461,895	\$478,220	\$502,319	5.32%
Cost if all Classes offered during the year	\$7,630,851	\$7,443,603	\$7,390,326	\$7,651,515	\$8,037,105	5.32%

Telecommunications - Basic	<u>FY2012</u>	<u>FY2013</u>	<u>FY2014</u>	<u>FY2015</u>	<u>FY2016</u>	<u>% change from FY12 to FY16</u>
Number of Instructors when fully staffed	2	2	2	2	2	
# of Class Offerings	9	9	9	9	9	
Max # of Students per Class	16	16	16	16	16	
Total Potential Students per year	144	144	144	144	144	
Number of Actual Students	109	137	178	155	162	48.62%
Fill %	75.69%	95.14%	123.61%	107.64%	112.50%	
Number of Graduates	98	130	138	140	146	48.98%
Graduation %	89.91%	94.89%	77.53%	90.32%	90.12%	
Days per Class	10	10	10	10	10	
Total Potential Student Days	1,440	1,440	1,440	1,440	1,440	
Cost per Student per Day	\$114	\$111	\$110	\$114	\$120	5.32%
Cost per Student per Class	\$1,136	\$1,108	\$1,100	\$1,139	\$1,196	5.32%
Cost per Class	\$18,169	\$17,723	\$17,596	\$18,218	\$19,136	5.32%
Cost if all Classes offered during the year	\$163,518	\$159,506	\$158,364	\$163,961	\$172,224	5.32%

Limited Duty	<u>FY2012</u>	<u>FY2013</u>	<u>FY2014</u>	<u>FY2015</u>	<u>FY2016</u>	<u>% change from FY12 to FY16</u>
Number of Instructors when fully staffed	3	3	3	3	3	
# of Class Offerings	4	4	4	4	4	
Max # of Students per Class	30	30	30	30	50	66.67%
Total Potential Students per year	120	120	120	120	200	66.67%
Number of Actual Students	129	139	141	119	125	-3.10%
Fill %	107.50%	115.83%	117.50%	99.17%	62.50%	
Number of Graduates	89	113	120	100	89	
Graduation %	68.99%	81.29%	85.11%	84.03%	71.20%	
Days per Class	8	8	8	8	8	
Total Potential Student Days	960	960	960	960	1,600	66.67%
Cost per Student per Day	\$114	\$111	\$110	\$114	\$120	5.32%
Cost per Student per Class	\$908	\$886	\$880	\$911	\$957	5.32%
Cost per Class	\$27,253	\$26,584	\$26,394	\$27,327	\$47,840	75.54%
Cost if all Classes offered during the year	\$109,012	\$106,337	\$105,576	\$109,307	\$191,360	75.54%

Basic Jail	<u>FY2012</u>	<u>FY2013</u>	<u>FY2014</u>	<u>FY2015</u>	<u>FY2016</u>	<u>% change from FY12 to FY16</u>
Number of Instructors when fully staffed	3	3	3	3	3	
# of Class Offerings per year	12	12	12	12	12	
Max # of Students per Class	60	60	60	60	60	
Total Potential Students per year	720	720	720	720	720	
Number of Actual Students	674	715	707	718	670	-0.59%
Fill %	93.61%	99.31%	98.19%	99.72%	93.06%	
Number of Graduates	510	609	550	518	502	-1.57%
Graduation %	75.67%	85.17%	77.79%	72.14%	74.93%	
Days per Class	15	15	15	15	15	
Total Potential Student Days	10,800	10,800	10,800	10,800	10,800	
Cost per Student per Day	\$114	\$111	\$110	\$114	\$120	5.32%
Cost per Student per Class	\$1,703	\$1,662	\$1,650	\$1,708	\$1,794	5.32%
Cost per Class	\$102,199	\$99,691	\$98,978	\$102,476	\$107,640	5.32%
Cost if all Classes offered during the year	\$1,226,387	\$1,196,293	\$1,187,731	\$1,229,708	\$1,291,678	5.32%

FY 2012

<u>Basic Classes</u>	<u>Number of Class Offerings</u>	<u>Max Number of Students per Class</u>	<u>Total Potential Students per Year</u>	<u>Days per Class</u>	<u>Total Potential Student Days</u>	<u>Cost for all Classes</u>	<u>Cost per Class</u>	<u>Cost per Student per Day</u>	<u>Cost per Student per Class</u>
Basic Law (Class 1 Officer)	16	70	1,120	60	67,200	7,630,851	476,928	114	6,813
Basic Jail (Class 2 Officer)	12	60	720	15	10,800	1,226,387	102,199	114	1,703
Limited Duty (Class 3 Officer)	4	30	120	8	960	109,012	27,253	114	908
Basic Telecommunications Operator Training (Class 4 Officer)	9	16	144	10	1,440	163,518	18,169	114	1,136
Total Students			2,104		80,400	9,129,768			
Total Academy Expenditures		14,096,209							
Less Assets & Construction		3,290,476							
Less Amounts Charged to DTA		1,643,224							
Less Amounts Charged to Meals		32,741							
Net		9,129,768							

FY 2013

<u>Basic Classes</u>	<u>Number of Class Offerings</u>	<u>Max Number of Students per Class</u>	<u>Total Potential Students per Year</u>	<u>Days per Class</u>	<u>Total Potential Student Days</u>	<u>Cost for all Classes</u>	<u>Cost per Class</u>	<u>Cost per Student per Day</u>	<u>Cost per Student per Class</u>
Basic Law (Class 1 Officer)	16	70	1,120	60	67,200	7,443,603	465,225	111	6,646
Basic Jail (Class 2 Officer)	12	60	720	15	10,800	1,196,293	99,691	111	1,662
Limited Duty (Class 3 Officer)	4	30	120	8	960	106,337	26,584	111	886
Basic Telecommunications Operator Training (Class 4 Officer)	9	16	144	10	1,440	159,506	17,723	111	1,108
Total Students			2,104		80,400	8,905,739			
Total Academy Expenditures			11,129,181						
Less Assets & Construction			595,251						
Less Amounts Charged to DTA			1,589,051						
Less Amounts Charged to Meals			39,140						
Net			8,905,739						

FY 2014

<u>Basic Classes</u>	<u>Number of Class Offerings</u>	<u>Max Number of Students per Class</u>	<u>Total Potential Students per Year</u>	<u>Days per Class</u>	<u>Total Potential Student Days</u>	<u>Cost for all Classes</u>	<u>Cost per Class</u>	<u>Cost per Student per Day</u>	<u>Cost per Student per Class</u>
Basic Law (Class 1 Officer)	16	70	1,120	60	67,200	7,390,326	461,895	110	6,599
Basic Jail (Class 2 Officer)	12	60	720	15	10,800	1,187,731	98,978	110	1,650
Limited Duty (Class 3 Officer)	4	30	120	8	960	105,576	26,394	110	880
Basic Telecommunications Operator Training (Class 4 Officer)	9	16	144	10	1,440	158,364	17,596	110	1,100
Total Students			2,104		80,400	8,841,997			
Total Academy Expenditures			11,113,811						
Less Assets & Construction			704,261						
Less Amounts Charged to DTA			1,530,395						
Less Amounts Charged to Meals			37,158						
Net			8,841,997						

FY 2015

<u>Basic Classes</u>	<u>Number of Class Offerings</u>	<u>Max Number of Students per Class</u>	<u>Total Potential Students per Year</u>	<u>Days per Class</u>	<u>Total Potential Student Days</u>	<u>Cost for all Classes</u>	<u>Cost per Class</u>	<u>Cost per Student per Day</u>	<u>Cost per Student per Class</u>
Basic Law (Class 1 Officer)	16	70	1,120	60	67,200	7,651,515	478,220	114	6,832
Basic Jail (Class 2 Officer)	12	60	720	15	10,800	1,229,708	102,476	114	1,708
Limited Duty (Class 3 Officer)	4	30	120	8	960	109,307	27,327	114	911
Basic Telecommunications Operator Training (Class 4 Officer)	9	16	144	10	1,440	163,961	18,218	114	1,139
Total Students			2,104		80,400	9,154,491			
Total Academy Expenditures			12,881,289						
Less Assets & Construction			2,179,458						
Less Amounts Charged to DTA			1,512,805						
Less Amounts Charged to Meals			34,535						
Net			9,154,491						

FY 2016

<u>Basic Classes</u>	<u>Number of Class Offerings</u>	<u>Max Number of Students per Class</u>	<u>Total Potential Students per Year</u>	<u>Days per Class</u>	<u>Total Potential Student Days</u>	<u>Cost for all Classes</u>	<u>Cost per Class</u>	<u>Cost per Student per Day</u>	<u>Cost per Student per Class</u>
Basic Law (Class 1 Officer)	16	70	1,120	60	67,200	8,037,105	502,319	120	7,176
Basic Jail (Class 2 Officer)	12	60	720	15	10,800	1,291,678	107,640	120	1,794
Limited Duty (Class 3 Officer)	4	50	200	8	1,600	191,360	47,840	120	957
Basic Telecommunications Operator Training (Class 4 Officer)	9	16	144	10	1,440	172,224	19,136	120	1,196
Total Students			2,184		81,040	9,692,366			
Total Academy Expenditures	11,893,845								
Less Assets & Construction	712,840								
Less Amounts Charged to DTA	1,450,671								
Less Amounts Charged to Meals	37,968								
Net	9,692,366								

FY 2012

<u>Advanced Class</u>	<u># of Class Offerings</u>	<u>Max # of Students per Class</u>	<u>Total Potential Students per Year</u>	<u>Days per Class</u>	Based on Total Class Days			
					<u>Total Class Days per Year</u>	<u>Cost for all Classes</u>	<u>Cost per Class</u>	<u>Cost per Student for Class</u>
Advanced Sexual Assault	3	25	75	1	3	9,917	3,306	132
ARIDE	3	20	60	2	6	19,834	6,611	331
Basic Detective	4	20	80	10	40	132,226	33,057	1,653
Basic Instructor Development	5	20	100	10	50	165,283	33,057	1,653
CDV - Back to Basics	1	25	25	1	1	3,306	3,306	132
CDV - Back to Basics - LE Response	1	25	25	1	1	3,306	3,306	132
Chief's School	1	50	50	3	3	9,917	9,917	198
Crime Scene for New Investigators	4	15	60	4	16	52,890	13,223	882
Defensive Tactics Instructor	3	18	54	10	30	99,170	33,057	1,836
DMT - Operator	12	30	360	1	12	39,668	3,306	110
DRE - Instructor	2	2	4	2	4	13,223	6,611	3,306
DRE - School	2	20	40	8	16	52,890	26,445	1,322
Driving Instructor	4	20	80	4	16	52,890	13,223	661
DUI / SFST - Instructor	3	25	75	5	15	49,585	16,528	661
Elder - Responding to Elder Victimization	1	25	25	1	1	3,306	3,306	132
Executive Management Workshop	2	40	80	3	6	19,834	9,917	248
Field Training Officer	5	30	150	1	5	16,528	3,306	110
Field Training Officer Manager	5	25	125	1	5	16,528	3,306	132
Firearms Instructor School	4	24	96	4	16	52,890	13,223	551
Ground Defense Instructor	2	12	24	4	8	26,445	13,223	1,102
Human Trafficking	5	25	125	1	5	16,528	3,306	132
Juvenile Specifics	8	30	240	1	8	26,445	3,306	110
Lidar Operator	1	25	25	2	2	6,611	6,611	264
Mid-Level Management	4	20	80	2	8	26,445	6,611	331
Narcotics Undercover Techniques	5	12	60	5	25	82,641	16,528	1,377
Officer Safety & Survival : Train the Trainer	3	16	48	3	9	29,751	9,917	620
Oleoresin Capsicum Instructor	2	16	32	3	6	19,834	9,917	620
Patrol Rifle Instructor	3	10	30	4	12	39,668	13,223	1,322
Precision Marksman	1	10	10	3	3	9,917	9,917	992
Principal of Supervision	1	20	20	3	3	9,917	9,917	496

<u>Advanced Class</u>	<u># of Class Offerings</u>	<u>Max # of Students per Class</u>	<u>Total Potential Students per Year</u>	<u>Days per Class</u>	Based on Total Class Days			
					<u>Total Class Days per Year</u>	<u>Cost for all Classes</u>	<u>Cost per Class</u>	<u>Cost per Student for Class</u>
School Resource Officer - Advanced	4	20	80	5	20	66,113	16,528	826
School Resource Officer - Basic	3	40	120	5	15	49,585	16,528	413
Select Fire	3	10	30	3	9	29,751	9,917	992
SMD - Instructor	2	25	50	5	10	33,057	16,528	661
SMD - Operator	1	30	30	3	3	9,917	9,917	331
Specific Skills Instructor	5	25	125	3	15	49,585	9,917	397
TCI- At Scene - Phase I	3	25	75	10	30	99,170	33,057	1,322
TCI - Motorcycle Collision Reconstruction	2	25	50	5	10	33,057	16,528	661
TCI - Ped/Bicycle Reconstruction	2	25	50	5	10	33,057	16,528	661
TCI - Recon - Phase III	1	25	25	10	10	33,057	33,057	1,322
TCI - Technical Phase II	2	25	50	10	20	66,113	33,057	1,322
Training Manager Development	4	20	80	5	20	66,113	16,528	826
			3,023		507	1,675,966		

FY 2013

<u>Advanced Class</u>	<u># of Class Offerings</u>	<u>Max # of Students per Class</u>	<u>Total Potential Students per Year</u>	<u>Days per Class</u>	Based on Total Class Days			
					<u>Total Class Days per Year</u>	<u>Cost for all Classes</u>	<u>Cost per Class</u>	<u>Cost per Student for Class</u>
Advanced Sexual Assault	4	25	100	1	4	10,160	2,540	102
ALERRT - Active Shooter Response - Train Trainer	1	25	25	5	5	12,700	12,700	508
ARIDE	4	20	80	2	8	20,321	5,080	254
Basic Detective	4	20	80	10	40	101,603	25,401	1,270
Basic Instructor Development	4	16	64	10	40	101,603	25,401	1,588
Chief's School	1	40	40	3	3	7,620	7,620	191
Court Security	1	30	30	1	1	2,540	2,540	85
Crime Scene for New Investigators	4	15	60	4	16	40,641	10,160	677
Criminal Street Gang Investigations	6	15	90	2	12	30,481	5,080	339
Defensive Tactics Instructor	2	18	36	10	20	50,802	25,401	1,411
Defensive Tactics Instructor Recertification	3	32	96	5	15	38,101	12,700	397
DMT - Operator	31	30	930	1	31	78,742	2,540	85
DRE - Instructor	2	5	10	2	4	10,160	5,080	1,016
DRE - Pre-School	2	20	40	2	4	10,160	5,080	254
DRE - School	2	20	40	8	16	40,641	20,321	1,016
Driving Instructor	4	20	80	4	16	40,641	10,160	508
DUI / SFST - Instructor	6	15	90	5	30	76,202	12,700	847
Elder - Responding to Elder Victimization	10	25	250	1	10	25,401	2,540	102
Executive Management Workshop	1	40	40	3	3	7,620	7,620	191
Field Training Officer	23	25	575	1	23	58,422	2,540	102
Field Training Officer Manager	3	25	75	1	3	7,620	2,540	102
Field Training Officer / Specific Skill Instructor	3	25	75	5	15	38,101	12,700	508
Fingerprint Recognition & Comparison	2	24	48	4	8	20,321	10,160	423
Firearms Instructor School	2	24	48	4	8	20,321	10,160	423
Gangs - Criminal Gang Overview for LEO	7	20	140	1	7	17,781	2,540	127
Gangs - Criminal Street Gangs	6	20	120	2	12	30,481	5,080	254
Gangs - Graffiti Recognition	7	20	140	1	7	17,781	2,540	127
Ground Defense Instructor	2	12	24	4	8	20,321	10,160	847
Ground Defense Instructor Recertification	2	20	40	2	4	10,160	5,080	254
Human Trafficking	4	20	80	1	4	10,160	2,540	127

<u>Advanced Class</u>	<u># of Class Offerings</u>	<u>Max # of Students per Class</u>	<u>Total Potential Students per Year</u>	<u>Days per Class</u>	Based on Total Class Days			
					<u>Total Class Days per Year</u>	<u>Cost for all Classes</u>	<u>Cost per Class</u>	<u>Cost per Student for Class</u>
Jail Management	2	20	40	2	4	10,160	5,080	254
Juvenile Specifics	7	30	210	1	7	17,781	2,540	85
Lidar Operator	1	25	25	2	2	5,080	5,080	203
Mid-Level Management	3	20	60	2	6	15,240	5,080	254
Narcotics Undercover Techniques	4	12	48	5	20	50,802	12,700	1,058
Officer Safety & Survival : Train the Trainer	2	16	32	3	6	15,240	7,620	476
Oleoresin Capsicum Instructor	2	16	32	3	6	15,240	7,620	476
Oleoresin Capsicum Instructor Recertification	2	30	60	1	2	5,080	2,540	85
Patrol Rifle Instructor	3	10	30	4	12	30,481	10,160	1,016
Precision Marksman	1	10	10	3	3	7,620	7,620	762
Principal of Supervision	2	20	40	3	6	15,240	7,620	381
Responding to Stalking and Harassment	6	25	150	1	6	15,240	2,540	102
School Resource Officer - Advanced	4	20	80	5	20	50,802	12,700	635
School Resource Officer - Basic	3	30	90	5	15	38,101	12,700	423
Select Fire	3	10	30	3	9	22,861	7,620	762
SMD - Instructor	2	25	50	5	10	25,401	12,700	508
SMD - Instructor Recertification	2	25	50	1	2	5,080	2,540	102
SMD - Operator	2	25	50	3	6	15,240	7,620	305
Specific Skills Instructor	4	16	64	3	12	30,481	7,620	476
TCI- At Scene - Phase 1	3	25	75	10	30	76,202	25,401	1,016
TCI - Motorcycle Collision Reconstruction	2	25	50	5	10	25,401	12,700	508
TCI - Ped/Bicycle Reconstruction	2	25	50	5	10	25,401	12,700	508
TCI - Recon - Phase III	2	25	50	10	20	50,802	25,401	1,016
TCI - Technical Phase II	3	25	75	10	30	76,202	25,401	1,016
Training Manager Development	2	20	40	5	10	25,401	12,700	635
			5,037		641	1,628,191		

FY 2014

<u>Advanced Class</u>	<u># of Class Offerings</u>	<u>Max # of Students per Class</u>	<u>Total Potential Students per Year</u>	<u>Days per Class</u>	Based on Total Class Days			
					<u>Total Class Days per Year</u>	<u>Cost for all Classes</u>	<u>Cost per Class</u>	<u>Cost per Student for Class</u>
Advanced Sexual Assault	6	25	150	1	6	15,965	2,661	106
ARIDE	4	20	80	2	8	21,287	5,322	266
Basic Detective	4	20	80	10	40	106,433	26,608	1,330
Basic Instructor Development	5	16	80	10	50	133,042	26,608	1,663
Chief's School	1	40	40	3	3	7,983	7,983	200
Crime Scene for New Investigators	4	15	60	4	16	42,573	10,643	710
Criminal Gang Overview for Law Enforcement	8	15	120	1	8	21,287	2,661	177
Criminal Street Gang Investigation	8	15	120	2	16	42,573	5,322	355
Defensive Tactics Instructor	2	18	36	10	20	53,217	26,608	1,478
Defensive Tactics Instructor Recert	2	30	60	10	20	53,217	26,608	887
DMT - Operator	28	30	840	1	28	74,503	2,661	89
DRE - Instructor	1	5	5	2	2	5,322	5,322	1,064
DRE - Pre-School	1	20	20	2	2	5,322	5,322	266
DRE - School	1	20	20	8	8	21,287	21,287	1,064
Driving Instructor	4	20	80	4	16	42,573	10,643	532
DUI / SFST - Instructor	7	15	105	5	35	93,129	13,304	887
Elder - Responding to Elder Victimization	6	20	120	1	6	15,965	2,661	133
Executive Management Workshop	1	40	40	3	3	7,983	7,983	200
Field Training Officer / Specific Skills Combo	2	25	50	5	10	26,608	13,304	532
Field Training Officer Manager	2	25	50	1	2	5,322	2,661	106
Fingerprint Recognition & Comparison\	2	24	48	4	8	21,287	10,643	443
Firearms Instructor School	2	24	48	4	8	21,287	10,643	443
Graffiti Recognition	8	24	192	1	8	21,287	2,661	111
Ground Defense Instructor	2	12	24	4	8	21,287	10,643	887
Ground Defense Instructor Recert	2	21	42	4	8	21,287	10,643	507
Human Trafficking	4	20	80	1	4	10,643	2,661	133
Jail Management	4	20	80	1	4	10,643	2,661	133
Juvenile Specifics	7	30	210	1	7	18,626	2,661	89
Lidar Operator	1	25	25	2	2	5,322	5,322	213
Mid-Level Management	4	20	80	2	8	21,287	5,322	266
Narcotics Undercover Techniques	4	12	48	5	20	53,217	13,304	1,109

<u>Advanced Class</u>	<u># of Class Offerings</u>	<u>Max # of Students per Class</u>	<u>Total</u>	<u>Days per Class</u>	Based on Total Class Days			
			<u>Potential Students per Year</u>		<u>Total Class Days per Year</u>	<u>Cost for all Classes</u>	<u>Cost per Class</u>	<u>Cost per Student for Class</u>
Officer Safety & Survival : Train the Trainer	2	16	32	3	6	15,965	7,983	499
Oleoresin Capsicum Instructor	2	16	32	3	6	15,965	7,983	499
Oleoresin Capsicum Instructor Recert	3	33	99	1	3	7,983	2,661	81
Patrol Rifle Instructor	2	10	20	4	8	21,287	10,643	1,064
Precision Marksman	1	10	10	3	3	7,983	7,983	798
Principal of Supervision	2	20	40	3	6	15,965	7,983	399
Responding to Stalking and Harassment	3	25	75	1	3	7,983	2,661	106
School Resource Officer - Advanced	2	20	40	5	10	26,608	13,304	665
School Resource Officer - Basic	4	40	160	5	20	53,217	13,304	333
Select Fire	3	10	30	3	9	23,948	7,983	798
SMD - Instructor	2	25	50	5	10	26,608	13,304	532
SMD - Instructor Recert	2	25	50	1	2	5,322	2,661	106
SMD - Operator	2	25	50	3	6	15,965	7,983	319
Specific Skills Instructor	6	16	96	3	18	47,895	7,983	499
TCI- At Scene - Phase I	2	25	50	10	20	53,217	26,608	1,064
TCI - Motorcycle Collision Reconstruction	2	25	50	5	10	26,608	13,304	532
TCI - Ped/Bicycle Reconstruction	2	25	50	5	10	26,608	13,304	532
TCI - Recon - Phase III	2	25	50	10	20	53,217	26,608	1,064
TCI - Technical Phase II	3	25	75	10	30	79,825	26,608	1,064
Training Manager Development	1	20	20	5	5	13,304	13,304	665
			4,112		589	1,567,233		

FY 2015

<u>Advanced Class</u>	<u># of Class Offerings</u>	<u>Max # of Students per Class</u>	<u>Total Potential Students per Year</u>	<u>Days per Class</u>	Based on Total Class Days			
					<u>Total Class Days per Year</u>	<u>Cost for all Classes</u>	<u>Cost per Class</u>	<u>Cost per Student for Class</u>
Advanced Sexual Assault	8	25	200	1	8	19,702	2,463	99
ARIDE	5	20	100	2	10	24,628	4,926	246
Basic Detective	4	20	80	10	40	98,512	24,628	1,231
Basic Instructor Development	5	16	80	10	50	123,140	24,628	1,539
Chief's School	1	40	40	3	3	7,388	7,388	185
Court Security	3	15	45	1	3	7,388	2,463	164
Crime Scene for New Investigators	4	15	60	4	16	39,405	9,851	657
Criminal Gang Overview for Law Enforcement	8	20	160	1	8	19,702	2,463	123
Criminal Street Gang Investigation	8	20	160	2	16	39,405	4,926	246
Defensive Tactics Instructor	2	16	32	10	20	49,256	24,628	1,539
Defensive Tactics Instructor Recert	3	29	87	5	15	36,942	12,314	425
DMT - Operator	12	25	300	1	12	29,554	2,463	99
DRE - Instructor	2	5	10	2	4	9,851	4,926	985
DRE - Pre-School	3	20	60	2	6	14,777	4,926	246
DRE - School	2	20	40	8	16	39,405	19,702	985
Driving Instructor	4	18	72	4	16	39,405	9,851	547
DUI / SFST - Instructor	6	15	90	5	30	73,884	12,314	821
Elder - Responding to Elder Victimization	7	20	140	1	7	17,240	2,463	123
Executive Management Workshop	1	40	40	3	3	7,388	7,388	185
Field Training Officer / Specific Skills Combo	2	25	50	5	10	24,628	12,314	493
Field Training Officer Manager	2	25	50	1	2	4,926	2,463	99
Fingerprint Recognition & Comparison\	2	20	40	4	8	19,702	9,851	493
Firearms Instructor School	2	24	48	4	8	19,702	9,851	410
Graffiti Recognition	8	20	160	1	8	19,702	2,463	123
Ground Defense Instructor	2	12	24	4	8	19,702	9,851	821
Ground Defense Instructor Recert	2	22	44	2	4	9,851	4,926	224
Human Trafficking	4	20	80	1	4	9,851	2,463	123
Jail Management	3	20	60	1	3	7,388	2,463	123
Juvenile Specifics	3	30	90	1	3	7,388	2,463	82
Lidar Operator	1	30	30	2	2	4,926	4,926	164

<u>Advanced Class</u>	<u># of Class Offerings</u>	<u>Max # of Students per Class</u>	<u>Total Potential Students per Year</u>	<u>Days per Class</u>	Based on Total Class Days			
					<u>Total Class Days per Year</u>	<u>Cost for all Classes</u>	<u>Cost per Class</u>	<u>Cost per Student for Class</u>
Mid-Level Management	4	20	80	2	8	19,702	4,926	246
Narcotics Undercover Techniques	4	12	48	5	20	49,256	12,314	1,026
Officer Safety & Survival : Train the Trainer	2	16	32	3	6	14,777	7,388	462
Oleoresin Capsicum Instructor	2	16	32	3	6	14,777	7,388	462
Oleoresin Capsicum Instructor Recert	3	22	66	1	3	7,388	2,463	112
Patrol Rifle Instructor	2	10	20	5	10	24,628	12,314	1,231
Precision Marksman	1	10	10	3	3	7,388	7,388	739
Principal of Supervision	2	20	40	3	6	14,777	7,388	369
Responding to Stalking and Harassment	5	25	125	1	5	12,314	2,463	99
School Resource Officer - Basic	2	30	60	8	16	39,405	19,702	657
Select Fire	2	10	20	3	6	14,777	7,388	739
SMD - Instructor	2	30	60	5	10	24,628	12,314	410
SMD - Instructor Recert	2	30	60	1	2	4,926	2,463	82
SMD - Operator	3	30	90	3	9	22,165	7,388	246
Specific Skills Instructor	7	18	126	3	21	51,719	7,388	410
TCI- At Scene - Phase I	2	25	50	10	20	49,256	24,628	985
TCI - Motorcycle Collision Reconstruction	2	25	50	5	10	24,628	12,314	493
TCI - Ped/Bicycle Reconstruction	2	25	50	5	10	24,628	12,314	493
TCI - Recon - Phase III	2	25	50	10	20	49,256	24,628	985
TCI - Technical Phase II	2	25	50	10	20	49,256	24,628	985
Training Manager Development	2	20	40	5	10	24,628	12,314	616
			3,631		564	1,389,018		

FY 2016

<u>Advanced Class</u>	<u># of Class Offerings</u>	<u>Max # of Students per Class</u>	<u>Total Potential Students per Year</u>	<u>Days per Class</u>	Based on Total Class Days			
					<u>Total Class Days per Year</u>	<u>Cost for all Classes</u>	<u>Cost per Class</u>	<u>Cost per Student for Class</u>
ARIDE	7	20	140	2	14	33,614	4,802	240
Basic Detective	4	20	80	10	40	96,041	24,010	1,201
Basic Instructor Development	5	16	80	10	50	120,052	24,010	1,501
Chief's School	1	40	40	3	3	7,203	7,203	180
Court Security	4	30	120	1	4	9,604	2,401	80
Crime Scene for New Investigators	4	15	60	4	16	38,416	9,604	640
Criminal Gang Overview for Law Enforcement	6	20	120	1	6	14,406	2,401	120
Criminal Street Gang Investigation	6	20	120	2	12	28,812	4,802	240
Defensive Tactics Instructor	2	18	36	10	20	48,021	24,010	1,334
Defensive Tactics Instructor Recert	3	30	90	5	15	36,015	12,005	400
DMT - Operator	16	30	480	1	16	38,416	2,401	80
DRE - Instructor	2	5	10	2	4	9,604	4,802	960
DRE - Pre-School	2	20	40	2	4	9,604	4,802	240
DRE - School	2	20	40	8	16	38,416	19,208	960
Driving Instructor	4	18	72	4	16	38,416	9,604	534
Driving Instructor Pre Qualification	4	25	100	1	4	9,604	2,401	96
DUI / SFST - Instructor	5	15	75	5	25	60,026	12,005	800
Elder - Responding to Elder Victimization	4	20	80	1	4	9,604	2,401	120
Executive Management Workshop	1	40	40	3	3	7,203	7,203	180
Field Training Officer Manager	2	25	50	1	2	4,802	2,401	96
Fingerprint Recognition & Comparison\	2	20	40	4	8	19,208	9,604	480
Firearms Instructor School	4	18	72	4	16	38,416	9,604	534
Firearms Instructor School Pre Qualification	2	48	96	1	2	4,802	2,401	50
Graffiti Recognition	6	20	120	1	6	14,406	2,401	120
Ground Defense Instructor	2	12	24	4	8	19,208	9,604	800
Ground Defense Instructor Recert	2	30	60	2	4	9,604	4,802	160
Human Trafficking	3	20	60	1	3	7,203	2,401	120
Jail Management	3	20	60	2	6	14,406	4,802	240
Juvenile Specifics	2	30	60	1	2	4,802	2,401	80
Law Enforcement Awareness for the Mentally Ill	4	20	80	1	4	9,604	2,401	120

<u>Advanced Class</u>	<u># of Class Offerings</u>	<u>Max # of Students per Class</u>	<u>Total Potential Students per Year</u>	<u>Days per Class</u>	Based on Total Class Days			
					<u>Total Class Days per Year</u>	<u>Cost for all Classes</u>	<u>Cost per Class</u>	<u>Cost per Student for Class</u>
Lidar Operator	1	30	30	2	2	4,802	4,802	160
Mid-Level Management	3	20	60	2	6	14,406	4,802	240
Narcotics Undercover Techniques	4	12	48	5	20	48,021	12,005	1,000
Officer Safety & Survival : Train the Trainer	2	16	32	3	6	14,406	7,203	450
Oleoresin Capsicum Instructor	2	16	32	3	6	14,406	7,203	450
Oleoresin Capsicum Instructor Recert	3	22	66	1	3	7,203	2,401	109
Patrol Rifle Instructor	2	10	20	4	8	19,208	9,604	960
Precision Marksman	1	10	10	3	3	7,203	7,203	720
Principal of Supervision	4	20	80	3	12	28,812	7,203	360
Responding to Mentally Ill in Detention Centers	8	30	240	1	8	19,208	2,401	80
Responding to Stalking and Harassment	6	25	150	1	6	14,406	2,401	96
School Resource Officer - Basic	3	20	60	8	24	57,625	19,208	960
Select Fire	2	10	20	3	6	14,406	7,203	720
Sexual Assault Response & Investigation of Adult Victims	6	25	150	1	6	14,406	2,401	96
SMD - Instructor	4	25	100	5	20	48,021	12,005	480
SMD - Instructor Recert	2	30	60	1	2	4,802	2,401	80
SMD - Operator	4	30	120	3	12	28,812	7,203	240
Specific Skills Instructor	9	18	162	3	27	64,828	7,203	400
TCI- At Scene - Phase I	4	25	100	10	40	96,041	24,010	960
TCI - Motorcycle Collision Reconstruction	2	25	50	5	10	24,010	12,005	480
TCI - Ped/Bicycle Reconstruction	2	25	50	5	10	24,010	12,005	480
TCI - Recon - Phase III	2	25	50	10	20	48,021	24,010	960
TCI - Technical Phase II	2	25	50	10	20	48,021	24,010	960
Training Manager Development	2	20	40	5	10	24,010	12,005	600
			4,325		620	1,488,639		